

Morgan, J. P. and Co.

May 23, 1897

To Lord Mt. Stephen

A six-page letter re Nor. Pac. rr. difficulties especially Winter's presidency & the way Coster and Morgan (now in London) are mismanaging "our property." Coster is not acting in good faith. Re purchase of our shares of stock in Febry. Wants Lamont in place of Winter. Recent anti-trust decisions by U.S. Supreme Court through Atty. Gen. Harmon, who holds most strongly the opinion that all of Morgan & Co's voting Trusts are illegal and void. "When Mr. Morgan made th memo of Apl. 1896 in London & we paid him \$3,000,000, he knew w [redacted] the probable heirs to the Nor. Pac. prop [redacted] He was to buy stock

for our a/c & the Deutsche Bank was to buy certain bonds. Both [redacted] stocks and bonds were furnished largely by Morgan & Co. from their own holdings purchased in carrying on the reorganization. They bought from themselves and fixed the price. Coster said at 45 ¢ for preferred stock or 10 ¢ above the market. "I was told by one who certainly knows the Mess. Morgan & Co. never bought a dollar of Nor. Pac. securities under that agreement."

JJH Letter Book, 10/11/95 - 3/13/99, p. 181